

APPENDIX A GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2017/2018			2018/2019				2019/2020	2020/2021	2021/2022	2022/2023
		March Working Budget	Actuals 2017-18	(Under)/Overspend	Slippage from 2017-18	Q3 Working Budget	Q4 Revised Budget	Variance Q3 Working Budget v Q4 Revised	Q4 Projection	Q4 Projection	Q4 Projection	Q4 Projection
		£	£	£	£	£	£	£	£	£	£	£
General Fund - Schemes												
	Stevenage Direct Services	1,451,860	1,382,246	(69,614)	67,575	1,921,060	1,703,760	(217,300)	759,000	681,000	666,500	607,000
	Housing Development	2,512,230	2,405,610	(106,620)	106,620	1,251,330	1,007,950	(243,380)	680,000			
	Finance and Estates	10,149,040	2,117,544	(8,031,496)	8,044,270	9,282,810	17,203,080	7,920,270	2,830,720	2,120,220	390,000	90,000
	Corporate Projects, Customer Services & Technology	440,200	267,879	(172,321)	215,360	632,250	847,610	215,360	300,000	300,000	300,000	300,000
	Housing and Investment	1,531,440	1,474,647	(56,793)	57,440	1,160,000	1,331,440	171,440	90,000	5,000		
	Regeneration	3,573,810	504,490	(3,069,320)	3,063,400	6,414,010	9,477,410	3,063,400	10,800,000	500,000		
	Communities and Neighbourhoods	213,270	180,523	(32,747)	40,510	141,750	205,260	63,510	44,000	20,000	40,000	20,000
	Planning and Regulatory	791,310	680,366	(110,944)	131,800	977,200	1,029,000	51,800	413,000	318,000	323,000	318,000
	Total Schemes with Growth Added	20,663,160	9,013,305	(11,649,855)	11,726,975	21,780,410	32,805,510	11,025,100	15,916,720	3,944,220	1,719,500	1,335,000
General Fund -Resources												
	Capital Receipts	2,299,660	1,210,423	(1,089,237)		5,764,337	5,863,010	98,673	1,682,528	666,518	246,528	
	Debt Provision Receipts											
	New Build 1-4-1 Receipts - Additional Funding from HRA for RP G	2,499,730	2,405,610	(94,120)		701,330	701,330					
	Unpooled Receipts	49,560		(49,560)			12,500	12,500				
	Grants	407,000	360,304	(46,696)		300,000	257,800	(42,200)				
	S106's	8,540	8,542	2		25,000	25,000					
	LEP	3,000,000	235,002	(2,764,998)		5,200,000	8,200,000	3,000,000	10,300,000			
	RCCO	4,000	28,952	24,952		394,000	417,000	23,000	4,000	4,000	4,000	4,000
	Regeneration Asset Reserve	40,000		(40,000)		140,500	140,500					
	Capital Reserve (BG916 Revenue Savings)	723,000	1,073,000	350,000		720,000	720,000		720,000	720,000	720,000	714,528
	Capital Reserve (BG903 Housing Receipts)	1,299,673	1,292,602	(7,071)		373,313	373,313		386,472	386,472	386,472	386,472
	New Homes Bonus	631,997	642,920	10,923		525,230	514,307	(10,923)	258,000	312,000	362,500	230,000
	Prudential Borrowing Approved	9,700,000	1,755,950	(7,944,050)		7,636,700	15,580,750	7,944,050	2,565,720	1,855,230		
	Unapproved Borrowing											
	Total Resources (General Fund)	20,663,160	9,013,305	(11,649,855)		21,780,410	32,805,510	11,025,100	15,916,720	3,944,220	1,719,500	1,335,000
	NB £15,000 New Homes Bonus funding for electric car charging points approved Executive 9th April 2018											

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		£	£	£	£	£	£	£	£	£	£	£
	General Funds Receipts											
	Unallocated B/fwd	(5,898,620)	(5,898,620)			(4,611,475)	(5,788,778)	(1,177,303)	(1,590,368)	(5,106,240)	(4,439,722)	(4,193,194)
	In Year Receipts	(1,012,515)	(1,100,581)			(1,593,600)	(1,664,600)	(71,000)	(5,198,400)			
	Used in Year	2,299,660	1,210,423			5,764,337	5,863,010	98,673	1,682,528	666,518	246,528	
	General Fund Receipts Unallocated C/fwd	(4,611,475)	(5,788,778)			(440,738)	(1,590,368)	(1,149,630)	(5,106,240)	(4,439,722)	(4,193,194)	(4,193,194)
	Capital Reserve Resource											
	Unallocated B/fwd	(939,071)	(939,071)			(350,000)		350,000	(278,000)	(628,000)	(978,000)	(1,328,000)
	In Year Resource	(1,433,602)	(1,426,531)			(1,443,313)	(1,371,313)	72,000	(1,456,472)	(1,456,472)	(1,456,472)	(1,456,472)
	Used in Year	2,022,673	2,365,602			1,093,313	1,093,313		1,106,472	1,106,472	1,106,472	1,101,000
	Capital Reserve Unallocated C/fwd	(350,000)				(700,000)	(278,000)	422,000	(628,000)	(978,000)	(1,328,000)	(1,683,472)

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	Stevenage Direct Services											
	Parks & Open Spaces											
KC063	Ridlins Park Football Pitch Improvements (S106)	8,540	8,544	4								
KC218	Hertford Road Play Area (S106 Funded)					25,000	25,000					
KE911	Play Area Improvement Programme	388,880	335,318	(53,562)	53,560	232,700	286,260	53,560	137,000	243,000	283,500	220,000
KE097	Litter bins	91,000	80,357	(10,643)	10,640	58,000	68,640	10,640	125,000	73,000	83,000	10,000
KE325	Open Spaces Furniture	8,000	7,700	(300)								
KE329	Play Areas Fixed Play	20,000	3,000	(17,000)	17,000		17,000	17,000				
KE909	Fairlands Valley Park Campshill Bridge	37,040	37,787	747								
KE910	Fairlands Valley Park Balancing Pond - Dredging	30,000	27,526	(2,474)								
	Vehicles, Plant, Equipment											
KE349	Waste Receptacles	30,000	29,999	(1)		30,000	30,000		15,000	15,000		
Various	Vehicle/Plant replacement Programme - See Appendix A1 for details	838,400	852,015	13,615	(13,625)	1,575,360	1,276,860	(298,500)	482,000	350,000	300,000	377,000
	Total Revised Stevenage Direct Services	1,451,860	1,382,246	(69,614)	67,575	1,921,060	1,703,760	(217,300)	759,000	681,000	666,500	607,000

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	Housing Development											
KG030	Grants To Registered Providers	2,499,730	2,405,610	(94,120)	94,120	701,330	795,450	94,120				
KE328	Archer Road Neighbourhood Centre 2014 (General Fund)	12,500		(12,500)	12,500		12,500	12,500				
KG032	Building Conversion into New Homes - Ditchmore Lane					550,000	200,000	(350,000)	680,000			
	Total Housing Development	2,512,230	2,405,610	(106,620)	106,620	1,251,330	1,007,950	(243,380)	680,000			

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		£	£	£	£	£	£	£	£	£	£	£
	Finance & Estates											
KG002	Garages	300,000	327,822	27,822		3,430,810	3,430,810		2,815,720	2,105,220	375,000	75,000
KG025	Garage Site Assembly					180,000	180,000					
KE388	Town Square Retail Units Development (nos 3 - 29)	40,000	24,952	(15,048)								
KR911	Deferred Works Reserve	409,040		(409,040)	409,040		285,040	285,040				
KR912	Investment Property	9,400,000	1,755,950	(7,644,050)	7,644,050	5,600,000	13,244,050	7,644,050				
KR914	IDOX Property Management Software		8,820	8,820	(8,820)	30,000	21,180	(8,820)				
KR915	Energy Performance Surveys and Proposed Building Works					42,000	42,000		15,000	15,000	15,000	15,000
	Total Finance & Estates	10,149,040	2,117,544	(8,031,496)	8,044,270	9,282,810	17,203,080	7,920,270	2,830,720	2,120,220	390,000	90,000

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		£	£	£	£	£	£	£	£	£	£	£
	Corporate Projects, Customer Services & Technology											
KS230	Changing Channels Payment Portal	12,280	24,090	11,810								
KS256	Implementation of Uniform Modules	10,600	24,608	14,008								
KS251	Harmonising Infrastructure Technology (for shared service)	150,330	118,093	(32,237)	32,240		32,240	32,240				
KS262	On-Line Housing Application Form					3,250	3,250					
KS260	Replacement HR & Payroll System	41,990	18,467	(23,523)	23,520		23,520	23,520				
	Digital Agenda											
KS268	Infrastructure Investment	175,000	49,547	(125,453)	125,450	125,000	250,450	125,450	200,000	300,000	300,000	300,000
KS269	New Intranet	30,000	5,846	(24,154)	24,150	50,000	74,150	24,150				
KS270	Online Customer Account (formerly Capita Advantage Digital)					100,000	100,000					
KS271	Corporate Website - Redesign					99,000	99,000					
KS263	Waste and Recycling System					90,000	90,000					
KS272	Electronic SMB Reports System	10,000	27,229	17,229								
KS273	Call Recording					46,000	46,000					
KS264	Implementation of Civica Icon Payments (Car Park Season Ticket Online Solution)	10,000		(10,000)	10,000		10,000	10,000				
KS274	New CRM Technology					99,000	99,000					
KS275	Future Online Development of Civica Icon Payments					20,000	20,000					
	Next Generation Telephony								100,000			
	Total Corporate Projects, Customer Services & Technology	440,200	267,879	(172,321)	215,360	632,250	847,610	215,360	300,000	300,000	300,000	300,000

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	Housing and Investment											
KG024	Asbestos Surveyor for Garages (one year contract)	30,000	23,283	(6,717)	6,720	20,000	26,720	6,720				
	Play Centres											
KC904	Play Centres General	43,890	50,165	6,275								
KR135	Demolition of Chells Play Centre at Elliot Road	19,500	14,850	(4,650)								
KC910	Pin Green - New Storage Heaters					8,500	8,500					
KC911	Pin green - Replace External lighting					12,000	12,000					
KC912	Pin Green - Replace Hall Lighting					10,000	10,000					
KC913	Bandley Hill - Replace External Door Sets					6,000	6,000					
	Community Centres											
KE902	Community Centres General	237,460	266,043	28,583		32,000	32,000					
New	St Nicholas - Replacment Windows								25,000			
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade					22,000	22,000					
New	St Nicholas Annexe - External Decorations								20,000			
New	Bedwell - External Cedar Cladding Works									5,000		
New	Shephal - Boiler Replacement								45,000			
KE447	The Oval - Re-roofing	167,000	156,495	(10,505)								
KE472	The Oval - Replace Radiators					8,000	8,000					
KE473	Springfield House - Works to External Envelope.					15,000	15,000					
NEW	Springfield House - Boiler upgrade						16,000	16,000				
KE474	Timebridge - Boiler and Hot Water replacement (3/5th of Cost to SBC)					10,000	108,000	98,000				
KE908	Symonds Green Community Centre Extension	349,260	348,262	(998)								
KE912	Scarborough Avenue Site - Residential Redevelopment											
	Park Pavilions											
KE907	Park Pavilions General	65,000	49,385	(15,615)	9,000		9,000	9,000				
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms					25,000	25,000					
KE476	Shephalbury Bowls - Reroofing					18,000	18,000					
KE477	Ridlins - Upgrade Heating and Ventilating Equipment					7,500	7,500					
KE478	St Nicholas - Electric Heating Replacement					8,000	8,000					
KE479	Canterbury Way - Demolition					12,000	12,000					
	Depots											
KE903	Depots	38,000	8,649	(29,351)	15,000		15,000	15,000				
KE480	Cavendish Rd - Office Alterations					35,000	35,000					
	Cemeteries											
KE904	Cemetery Buildings	15,000		(15,000)	15,000		15,000	15,000				
KE481	Weston Road - Replace / Upgrade Electric Space Heating.					25,000	25,000					
KE482	Weston road - External Joinery Decorations					10,000	10,000					

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	Housing and Investment (cont'd)											
	Operational Buildings											
KE913	Fairlands Valley Farmhouse - Improvements	1,720		(1,720)								
KR900	Council Offices	29,000	22,294	(6,706)	6,710	17,000	23,710	6,710				
KR028	Energy Conservation Schemes	3,470		(3,470)								
KR122	Daneshill House Enhancement Works - 5th Floor	214,000	212,737	(1,263)								
KR131	Toilets Upgrade	101,000	100,375	(625)								
KR133	Main Reception Refurbishment	7,360	7,208	(152)								
KR139	Swingate House - Reroofing	100,000	96,639	(3,361)	3,360		3,360	3,360				
KR140	Demolition of Doctors Surgery Shephall Way	17,200	18,150	950								
KR141	Corporate Buildings - Essential Health & Safety Electrical Works					25,000	25,000					
KR142	Corporate and Commercial Buildings - Condition survey					30,000	30,000					
	Commercial Estate											
KE448	Indoor Market Essential Health & Safety Works	50,000	47,189	(2,811)		113,000	113,000					
KE449	Indoor Market - Fire Alarm Replacement	5,000	4,857	(143)		75,000	75,000					
KE450	Indoor Market Toilet Refurbishment	2,500	846	(1,654)	1,650	23,000	24,650	1,650				
KR136	Preparation Works to Units 1,4,5 of the former QD Building					57,500	57,500					
KR137	Works to 29 Town Square					27,500	27,500					
KR138	Town Square Assets - Condition Survey					113,000	113,000					
KE033	Town Centre Toilets - Reroofing / Remedial Works	20,000	28,700	8,700		5,000	5,000					
KR143	Town Chambers - Reroofing, Guttering, Rainwater Pipe Replacement. Safe roof access					200,000	200,000					
KR144	Town Chambers - Essential Works to Existing Windows					50,000	50,000					
KR145	Town Chambers / Square - External Facade Structural Repairs					110,000	110,000					
KR146	Town Chambers - Landlords Electrical Inspection and Remedial Works					30,000	30,000					
KE314	Town Centre Cross Canopies	15,080	18,519	3,439								
	Total Housing and Investment	1,531,440	1,474,647	(56,793)	57,440	1,160,000	1,331,440	171,440	90,000	5,000		

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	Regeneration											
KE389	Improvements to 'Forum Square'	185,000	197,026	12,026								
KE384	Town Centre Improvements Phase 2 incl wayfinding signage	121,810	58,415	(63,395)	63,400	166,010	229,410	63,400				
KE390	Intersection at Park Place and Queensway	250,000	217,800	(32,200)								
KE438	Public Realm Improvements to Market Place	12,000	26,398	14,398		503,000	503,000					
KE439	Public Realm Improvements to Town Square (GD1)	5,000	4,850	(150)		545,000	545,000		500,000	500,000		
KE454	Town Centre Regeneration Programme (GD1)	3,000,000		(3,000,000)	3,000,000	2,500,000	5,500,000	3,000,000				
KE466	Bus Interchange (GD3)					200,000	200,000		7,800,000			
KE467	CCTV Relocation (GD1)					1,000,000	1,000,000					
KE439	Town Square Improvements					1,000,000	1,000,000		1,500,000			
KE469	Leisure Centre (GD1)					500,000	500,000		1,000,000			
	Total Regeneration	3,573,810	504,490	(3,069,320)	3,063,400	6,414,010	9,477,410	3,063,400	10,800,000	500,000		

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	Community & Neighbourhoods											
KC900	Arts and Leisure Centre - Improvements	35,000	54,671	19,671	(19,670)	49,000	29,330	(19,670)				
KC903	Golf Course(Irrigation works)	5,480	9,334	3,854								
KC901	Stevenage Swimming Centre	72,000	62,776	(9,224)	9,220		9,220	9,220				
KC202	Fairlands Valley Park - Aqua					7,000	7,000		24,000			
NEW	Fairlands Valley Park - New Rowing boats/Pedaloos						23,000	23,000				
KC224	Leisure Stock Condition					40,000	40,000				20,000	
KC221	St Nicholas Play Centre Equipment	19,200		(19,200)	19,200		19,200	19,200				
KC222	Pin Green Play Centre Equipment- Cableway	3,910	3,906	(4)								
KC223	Pin Green Play Centre Equipment - Large Tower Unit	29,730	29,731	1								
KC225	Bandley Hill Play Centre - Treehouse					30,000	30,000					
KC219	Fitness Facility Redevelopment	2,000	851	(1,149)								
KE452	Mobile CCTV Cameras	19,760		(19,760)	19,760		19,760	19,760				
KE224	CCTV	14,190	19,253	5,063		15,750	15,750		20,000	20,000	20,000	20,000
KC226	Boathouse Roof Replacement (FVP)	12,000		(12,000)	12,000		12,000	12,000				
	Total Community & Neighbourhoods	213,270	180,523	(32,747)	40,510	141,750	205,260	63,510	44,000	20,000	40,000	20,000

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	Planning & Regulatory											
KE119	Off Street Car Parks (Multi Storey Car Parks)	82,740	98,459	15,719		332,500	332,500		225,000	225,000	225,000	225,000
KE900	Off Street Car Parks (Surface Car Parks)	56,250	12,202	(44,048)	44,050		44,050	44,050				
KE122	MSCP's Lighting Improvements					80,000	80,000		20,000			
KE217	Parking Restrictions	13,190	17,927	4,737		44,700	44,700		25,000	25,000	25,000	25,000
KE440	Town Centre Pond Replacement Fountain Pump	6,000		(6,000)	6,000		6,000	6,000				
KE441	Parking Enforcement - Phased replacement pay & display machines					22,000	22,000					
KE442	Parking Enforcement - Burymead Permit Parking Area Implementation		990	990		10,000	10,000					
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	1,000		(1,000)	1,000	11,000	12,000	1,000				
KE444	Coreys Mill Lane - Additional Parking Capacity	600	73	(527)	530	24,000	24,530	530				
KE445	Kimbolton Crescent - resurfacing footpaths / parking areas (£13,650 GF, £21,350 HRA)	13,650	9,982	(3,668)								
KE446	Neighbourhood Centres - The Glebe- replacement benches	8,000	6,336	(1,664)								
KE107	Christmas Lights	11,910	13,552	1,642					5,000		5,000	
KG010	House Renovation/Improvement Grants	7,000	6,903	(97)		18,000	18,000		18,000	18,000	18,000	18,000
KG011	Disabled Facilities Grants	407,000	359,199	(47,801)	47,800	300,000	257,800	(42,200)				
	Total Planning & Regulatory	791,310	680,366	(110,944)	131,800	977,200	1,029,000	51,800	413,000	318,000	323,000	318,000